

BUDGET WORKSHOP

FISCAL YEAR 2021 – July 20, 2020

Agenda

- Impact of Coronavirus Disease 2019 (COVID-19) on FY2020 Budget
- FY2020 Current Fiscal Year Update
- Budget Basics, Cycle, and Process
- What are Typical Services Funded by the City of Orlando?
- Who Funds the Other Critical Services?
- FY2021 All Funds Budgets
- FY2021 General Fund Budget
- FY2021 General Fund Department Details
- FY2021 Other Funds Budgets
- FY2021 Capital Improvements Program
- Next Steps and Budget Calendar

Impact of Coronavirus Disease 2019 (COVID-19) on FY2020 Budget

Impact of COVID-19 on FY2020 Budget

- The Budget office continues to evaluate the impact of COVID-19 on FY2020 and the following estimates are subject to change during the rest of the fiscal year.
- The City's conservative budgeting practices for both revenues and expenses has helped the City weather impacts from COVID-19.
- The City started the fiscal year with a healthy reserve at over 26% of the General fund expenditures.
- Property taxes and the OUC contribution make up 61% of the total General Fund revenue and those were not impacted in FY2020 by COVID-19.

Impact of COVID-19 on FY2020 Budget

- Current revenues through March 2020 were trending up which allowed the City to absorb much of the declines that began starting April 2020.
- Current expenses through June 2020 were trending at around 73%, even with additional COVID-19 related expenses.
- There were no furloughs and many seasonal employees were redeployed to COVID-19 related activities (e.g. testing sites, food distribution, etc.)
- No hiring freezes but hiring slowed down naturally after March 2020.
- Preliminary projection is to end the year near break-even or with a small surplus.

FY2020 Budget COVID-19 Related Expenditures to date

Incurring Goods and Services - \$1.1M

- Personal Protective Equipment (facemasks, gloves, shields, etc.), thermometers, hand sanitizer and safety measures.
- Additional cleaning, disinfection, and sanitation of City facilities.
- IT costs, translation services, signage for testing sites, decontamination systems for public safety vehicles.
- Homeless – Service and Love Together (SALT) Outreach, Homeless Isolation services
- Funding for food pantries for 4 City nonprofit organizations through the Second Harvest Food Bank.

FY2020 Budget COVID-19 Related Expenditures to date

Payroll Costs - \$1.7M

- Includes employee time tagged as COVID-19 related, including public safety employees out on quarantine. All time is being reviewed.
- Time incurred for the following are best candidates for reimbursement:
 - Employer paid sick leave under the Families First Coronavirus Response Act.
 - Overtime incurred.
 - Mobile test sites
 - Backfill time when employees are out on quarantine

FY2020 Budget COVID-19 Related Expenditures to date

Commitments - \$1.7M

- \$1M commitment to OUC to contribute to Project CARE for utility assistance program (ouc.com/assistance, or call 2-1-1).
- \$500K outstanding purchase orders for facemasks, medical supplies, cleaning
- \$95K contractual payment to Salvation Army for shelter
- \$65K Remaining contractual obligation for isolation services for homeless

FY2020 Budget COVID-19 Potential Reimbursements

- **\$539,588** - FY2020 Coronavirus Grant Award (approved at June 1, 2020 City Council meeting).
- **\$103,236** - CARES Act Provider Relief Fund Grant (approved at May 11, 2020 City Council meeting).
- **\$100,000** - FY 20 Assistance to Firefighters Grant Covid-19 (applied)
- **TBD** - CARES Act funding from Orange County. Up to \$24.3M available to constitutional officers and municipalities within Orange County to address impact of COVID-19.
- **TBD** - FEMA up to 75% of eligible costs

FY2020 Budget COVID-19 Potential Funding

- **\$2,660,850** – CARES Act HUD Grant (Items related to this were approved at June 1, 2020 City Council meeting). This is for supplemental Community Development Block Grant (\$1,361,974), Emergency Solutions Grants (\$670,317), and Housing Opportunities for Persons With AIDS (\$628,559) to prevent, prepare for, and respond to COVID-19.
- **\$1,846,707** - CARES Act HUD Grant for supplemental Emergency Solutions Grant program to prevent, prepare for, and respond to COVID-19.
- Housing is currently waiting on guidance from HUD delineating federal requirements surrounding the proper expenditure of these funds.
- Additional CARES Act funding may be received this Fall but the amounts are not yet identified.

Impact of COVID-19 on FY2020 General Fund Revenues

Source of Revenue		FY20 Adopted Budget	Estimated FY20 Revenues	Estimated FY21 Revenues
Property Taxes		\$217,106,679	\$217,106,679	\$238,753,929
OUC Payment	Dividend	\$64,975,000	\$64,975,000	\$62,000,000
	Franchise Fees	\$30,525,000	\$30,525,000	\$29,100,000
	<i>Total</i>	<i>\$95,500,000</i>	<i>\$95,500,000</i>	<i>\$91,100,000</i>
Sales Tax		\$46,450,000	\$41,500,000	\$42,500,000
State Revenue Sharing		\$14,300,000	\$12,150,000	\$13,100,000
Communication Services Tax		\$14,500,000	\$14,000,000	\$13,900,000
Local Business Taxes		\$9,420,000	\$9,850,000	\$8,930,000

Impact of COVID-19 on FY2020 Enterprise Fund Revenues

- **Water Reclamation** – Revenues are slightly trending down and we will continue to monitor due to the expected lower activity in the summer season than in previous years from large commercial customers.
- **Streets and Stormwater** – No significant impact as fees are included on property tax bills.
- **Parking** – Parking fees are down from reduced downtown activities. We will continue to monitor due to continued low number of summer events. We expect the fund to break even.
- **Venues** – Venues revenues have significantly reduced since the end of March 2020. Venues revenues in the beginning of the year were strong and that has helped absorb some of these reductions in revenue as well as closely monitoring expenses. This fund will have a loss for the year.
- **Tourist Development Tax (TDT) Revenues** – TDT revenues have significantly declined since March 2020. Even with expected further drops in collections, we expect to be able to make our November 1st debt payments without using reserve funds.

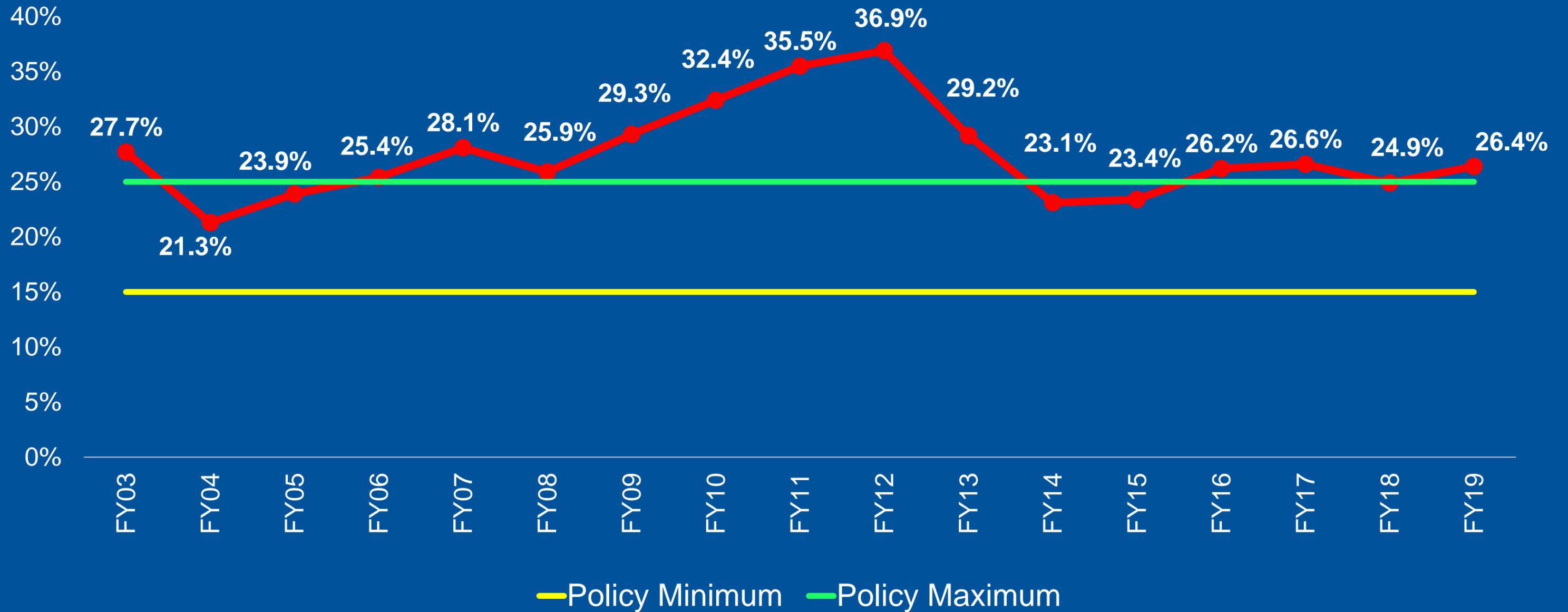
FY2020 Current Fiscal Year Update

Current Fiscal Year Budget Overview

General Fund	FY2020 Adopted Budget	
Revenues	\$	517,211,834
Expenses		517,211,834
Total	\$	-
Other Funds	FY2020 Adopted Budget	
Revenues	\$	845,504,089
Expenses		845,504,089
Total	\$	-
All Funds	FY2020 Adopted Budget	
Revenues	\$	1,362,715,923
Expenses		1,362,715,923
Total	\$	-

General Purpose City Reserves 2019

Year-End Reserves as a Percentage of Budget



Bond Ratings as of September 30, 2019

Type	Moody's	S&P	Fitch
General Obligation (implied)	Aa1	AA+	AAA
Covenant to Budget & Appropriate	Aa2	AA+	AA+
Water Reclamation	Aa1	AAA	AAA
Downtown CRA	A2	A	A+
Conroy Road CRA	NR	NR	A+
Republic Drive CRA	NR	NR	A
Sales Tax Payments Revenue	Aa2	NR	AA+
6th Cent TDT Series A	NR	A	BBB
6th Cent TDT Series B	NR	NR	NR
6th Cent TDT Series C	NR	BB+	NR

Bond Rating Agency Comments

"The city's financial resilience remains high notwithstanding the current period of pressure on its economy and revenues given its significant reserves and budgetary tools."

FITCH RATING: AAA

FitchRatings

"Orlando's credit position is very good, and its Aa1 rating exceeds the median rating of Aa3 for cities nationwide. Key credit factors include a strong financial position, an extensive tax base with a moderate wealth and income profile, and mid-ranged debt and pension burdens."

MOODY'S RATING: Aa1



"The stable outlook reflects Standard & Poor's view of the city's very strong budgetary flexibility due, in part, to management's strong policies and practices"

S&P RATING: AA+
UPGRADED FROM AA IN FY2015

**STANDARD
& POOR'S**

FY2020 Budget Review Committee Adjustments

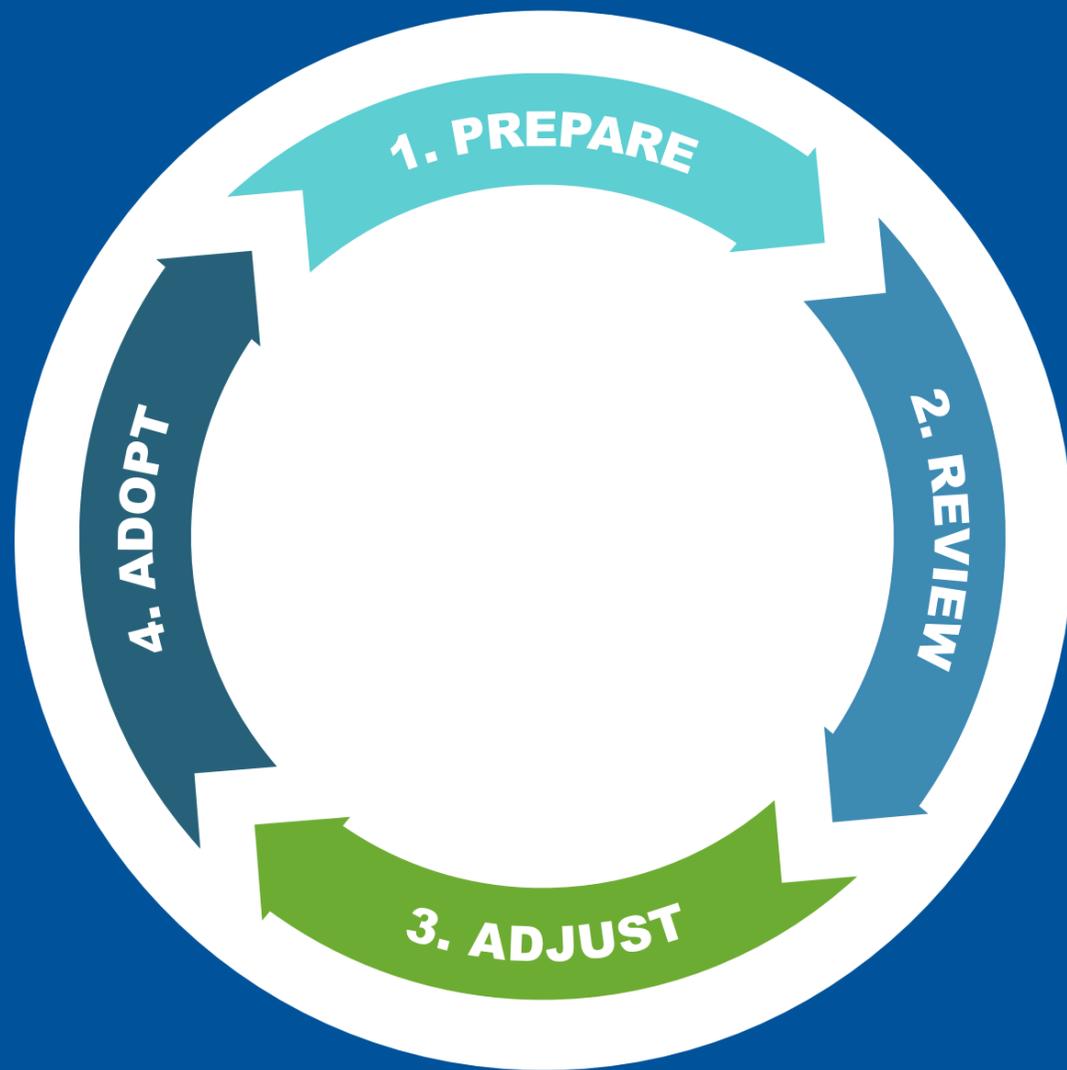
- Few General Fund actions
 - Added \$2.6M to fund pay raises effective Oct 1, 2019
 - Add 4 positions
- Grants awarded
 - \$2.3M in grant awards across 20 different grants
- Capital projects
 - Several Water Reclamation reallocations
 - Two Water Reclamation State Revolving Fund Loans
 - Creative Village Land Sales & Plaza Live Theatre Purchase
 - JPAs with Orange County and OUC

Budget Basics, Cycle, and Process

Budget Basics

- A fiscal year is a twelve-month period used for budgeting, forecasting, and reporting. The City's fiscal year is October 1 – September 30.
- The General Fund is the primary operating fund to pay for basic City services, programs, and the daily operations of the City.
- There are separate funds for standalone businesses (or enterprises) like water reclamation, parking, venues, solid waste where rate payers pay the expenses.
- There are separate funds for other specific functions where those funds have very limited uses. Example: Housing Grant Funds can only be used for housing and can't be used to fund firefighters or other City operations.

Budget Cycle



Budget Process

1. PREPARE

February – Department revenue estimates due
March – Capital requests due
April – Department expenditure requests due

2. REVIEW

May – Budget Office review and discussions

3. ADJUST

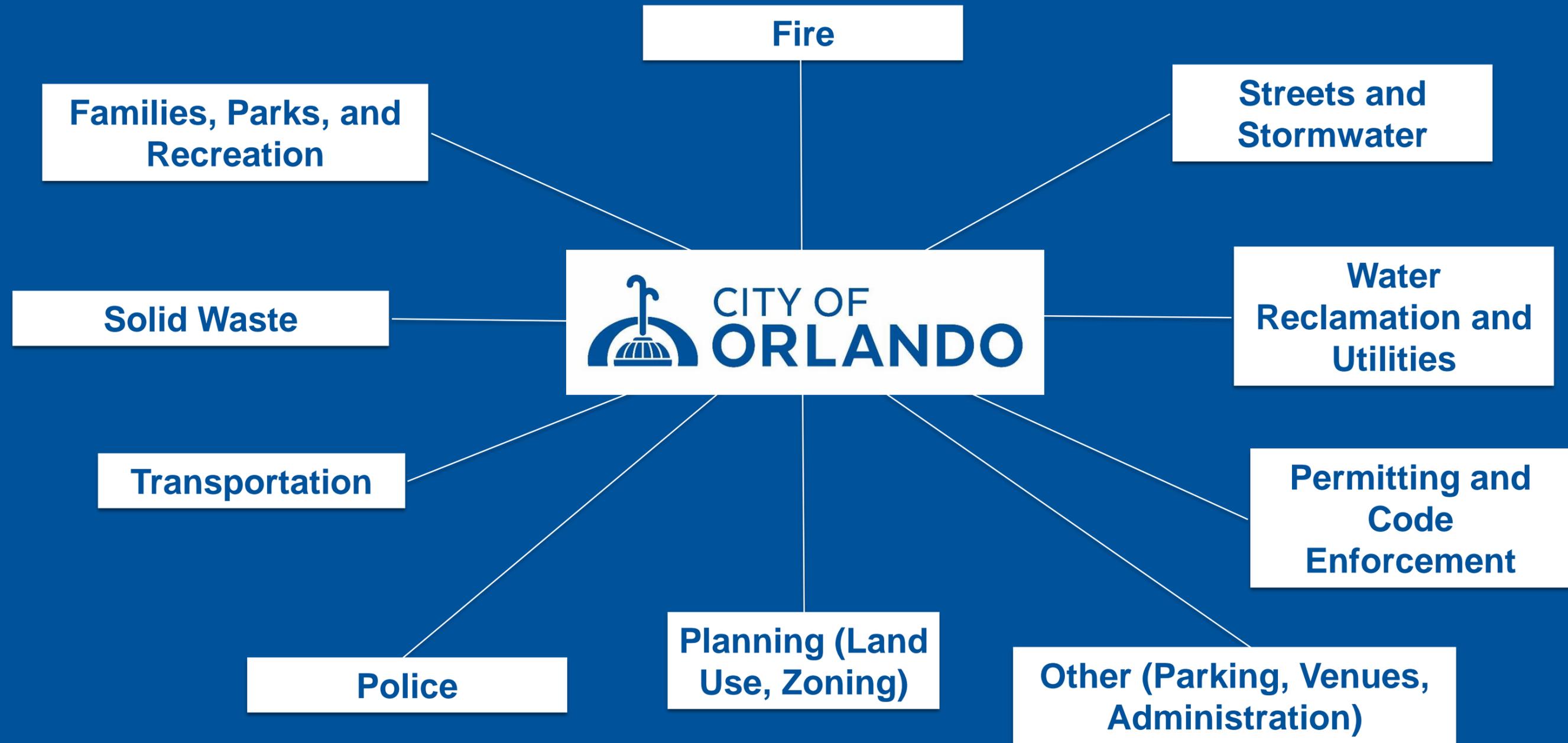
June – Budget Office recommendations
July – Budget Workshop
September 8 and 21 – Public Budget Hearings

4. ADOPT

September 21 – Budget Adoption

What are Typical Services Funded by the City of Orlando?

Core Functions Provided by the City of Orlando



Who Funds the Other Critical Services?

Critical Services Provided or Funded by Other Governments

Program	Federal	State	Other Local Government Budgets
Education	X	X	X (Orange County Public Schools)
Transportation	X	X	X (Orange County, LYNX, GOAA)
Health & Welfare (Human Services)	X	X	X (Orange County Dept. of Health, Animal Services, Head Start, Medical Clinic, Medical Examiner)
Corrections	X	X	X (Orange County Corrections)
Housing	X	X	X (Orange County, Orlando Housing Authority)
Electric and Water Services			X (OUC and Orange County Utilities)
Courts	X	X	X (Orange County Clerk of Courts)
Property Appraiser			X (Orange County Property Appraiser)
Elections			X (Orange County Supervisor of Elections)

FY2020 City Contributions

Program	City of Orlando Contributions (FY19 Year End Allocations & FY20 Budget)	Funds Sources
Education \$11,250,000	Parramore Kidz Zone	General Fund, ASAS Fund
	After School All Stars	General Fund, ASAS Fund
	21st Century Community Learning Centers (Community learning centers that provide academic enrichment for students in high-poverty and low-performing schools) (Federal grant funding)	General Fund, Grant Fund
	OPASS/AmeriCorps (Program to increase academic achievement for middle and high school students in low-income areas) (Federal grant funding)	General Fund, Grant Fund
	Meals provided to children in after school programs (Federal grant funding)	Grant Fund
	School Resource Officers (requested by OCPS for them to fulfill state mandate for law enforcement at OCPS public schools)	General Fund
Transportation \$11,000,000	Financial support to LYNX and funding for LYMMO operations in downtown Orlando	Gas Tax, CIP Fund, General Fund, CRA, Parking
	Expanding of transportation networks	Grant Fund
	Financial support for SunRail Stations and transition support.	General Fund, CIP Fund
Housing \$10,700,000	Provide rental assistance, rehabilitation, and other critical housing services (Federal and State grant funding).	SHIP grants, HUD grants, General Fund
	Provided financial support to affordable housing projects.	CIP Fund

FY2020 City Contributions

Program	City of Orlando Contributions (FY19 Year End Allocations & FY20 Budget)	Funds Sources
Social Services \$10,200,000	Mayor's Initiative on Homelessness	General Fund
	Human Relations Office enforcing non-discrimination in employment, housing and accommodations	General Fund
	Support for community service organizations	General Fund
	Census outreach	Designated Revenue Fund
	Donations from federal and local seizure funds	Contraband Forfeiture Trust Fund, DOJ Federal Equitable Sharing Agreement Fund
	Support for Minority-owned Businesses & Job Training	General Fund, CRA Fund
	Orlando United Assistance Center	CIP Fund
Sustainability \$3,800,000	Farmer's Market	DDB Fund
	Community gardens and urban farms	Grant Fund
	Office of Sustainability	General Fund, Solid Waste fund
	Renewable energy investments	CIP Fund, Bond Funds

FY2021 All Funds Budgets

FY2021 All Funds Budget

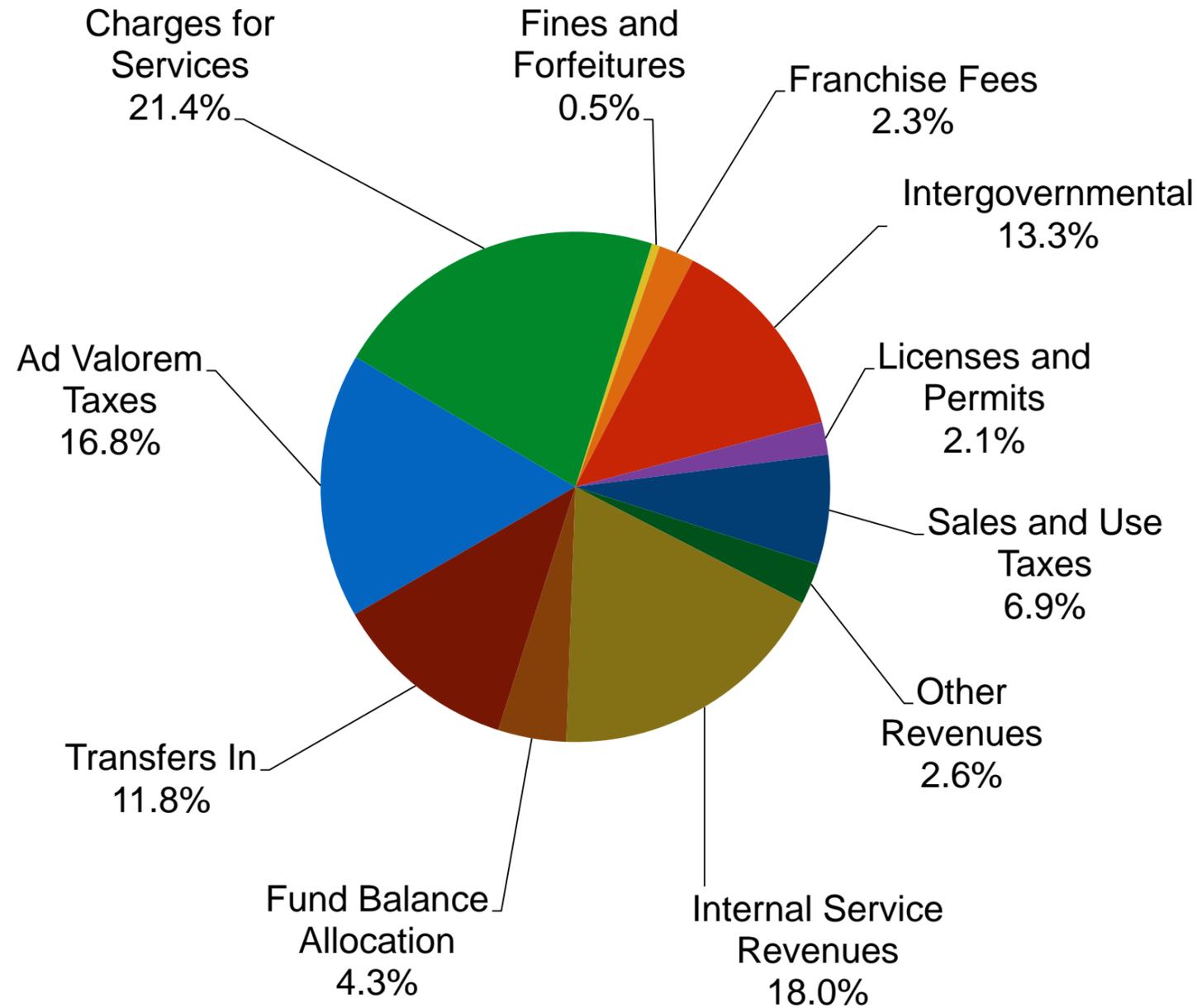
The numbers in this presentation represent a working draft for FY2021. The Office of Management and Budget will revise these numbers over the coming weeks as new information is received.

This may include:

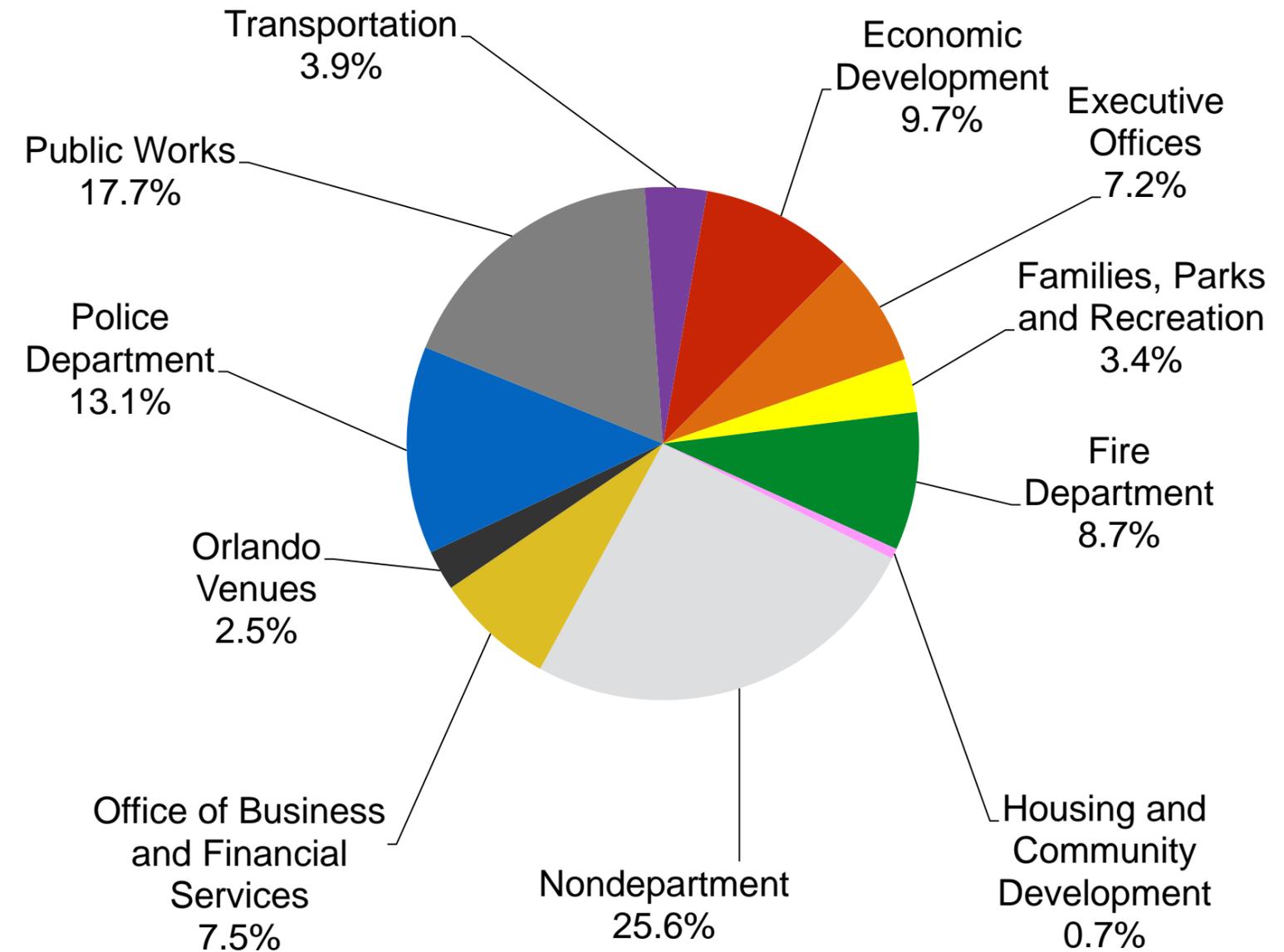
- State Revenue Estimates
- Additional Programming and Staffing Changes
- Collective Bargaining
- Benefit Costs
- Rate Proposals
- Unforeseen Events

FY2021 All Funds Budget - \$1,447,746,393

Revenues by Source



Expenses by Department



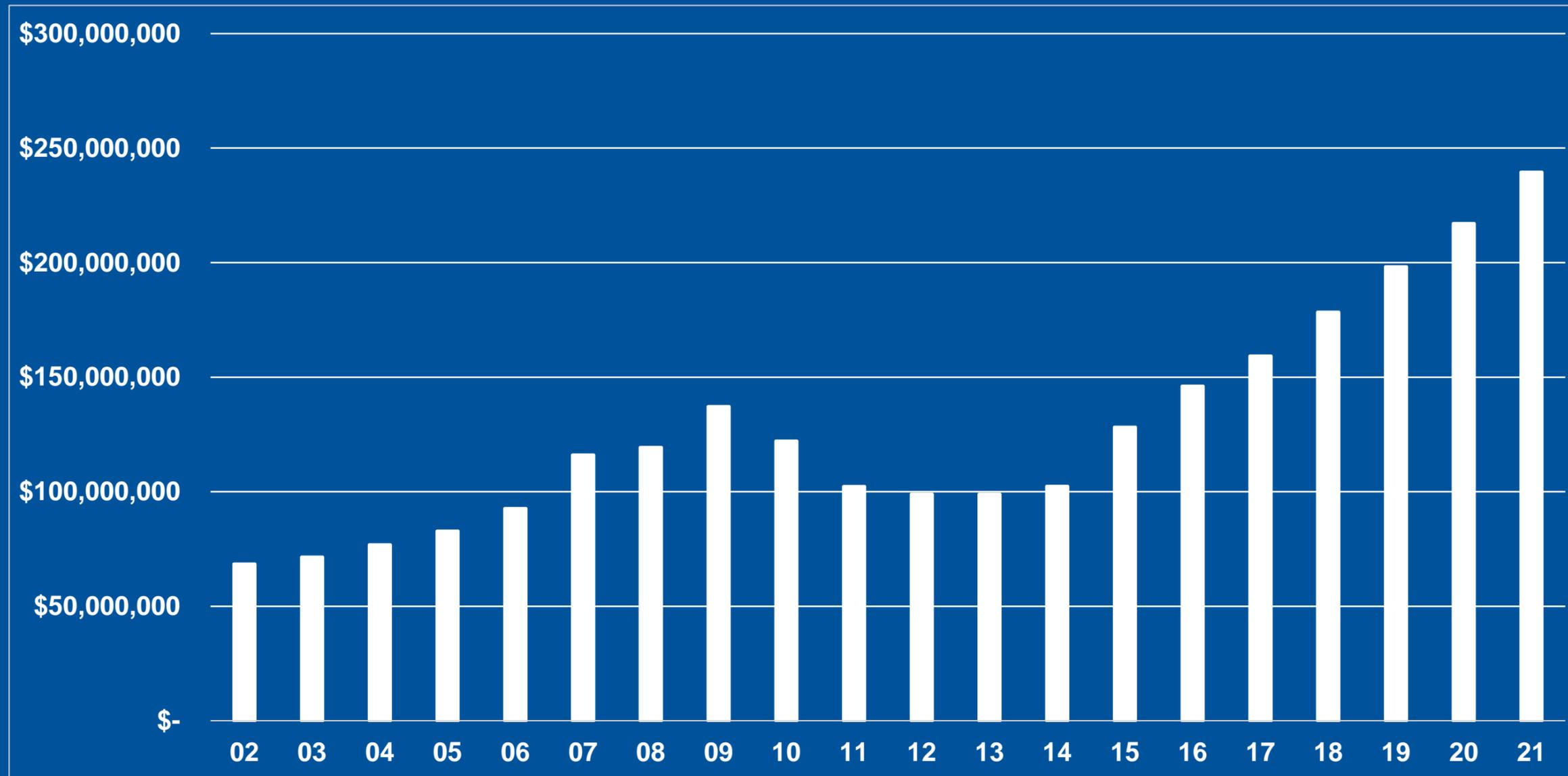
FY2021 General Fund Budget

General Fund Revenues

Source	FY2020 Adopted Budget	FY2021 Recommended Budget	Change	Change %
Property Taxes	\$ 217,106,679	\$ 239,482,554	\$ 22,375,875	10.3%
Charges for Services	51,742,102	53,290,905	1,548,803	3.0%
Fines and Forfeitures	2,705,216	3,925,000	1,219,784	45.1%
Franchise Fees	33,700,000	32,380,000	(1,320,000)	-3.9%
Intergovernmental	86,832,325	83,006,097	(3,826,228)	-4.4%
Licenses and Permits	15,348,000	15,103,000	(245,000)	-1.6%
Sales and Use Taxes	60,950,000	56,400,000	(4,550,000)	-7.5%
Other Revenues	13,060,198	14,036,336	976,138	7.5%
Transfer In	35,767,314	36,191,183	423,869	1.2%
Total Revenues	\$ 517,211,834	\$ 533,815,075	\$ 16,603,241	3.2%

Property Taxes

Projection for FY2021 reflects maintaining our millage rate of 6.65 and the growing tax base.



Understanding Property Taxes

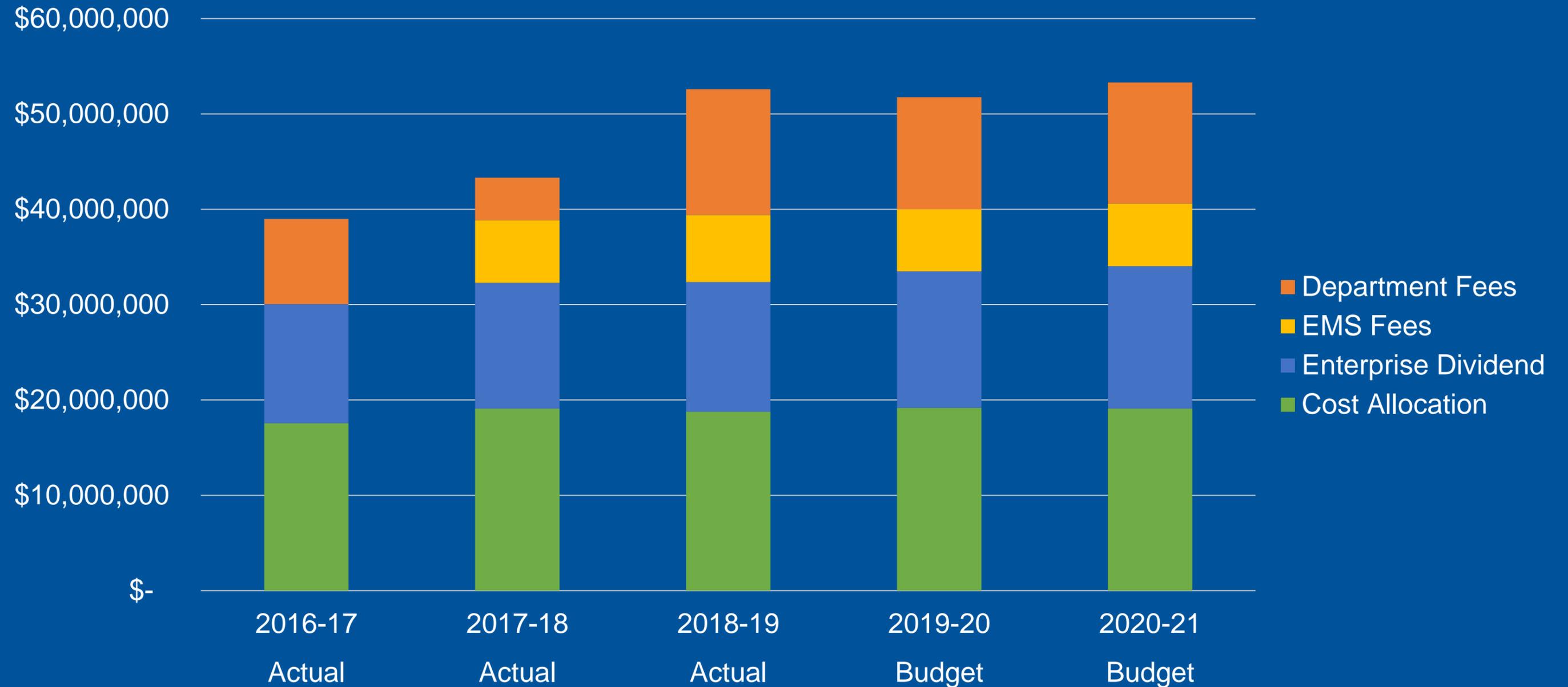
- Largest single revenue source for the General Fund (45%)
- Determined by:
 - The taxable value of your home (determined by Orange County Property Appraiser)
 - The City's millage rate (determined by City Council)
- Millage rate:
 - \$1 per \$1,000 of taxable value
 - The City's current millage rate is 6.6500, or \$6.65 per \$1,000 of taxable value

Understanding Property Taxes

- 2020 City Total Assessed Value is \$37.5B an increase of \$3.5B (10.3%) from 2019
- 2020 New Construction is almost \$1.4B of the increase and generated \$9.7M in revenues
- 2020 Initial Save Our Homes Exemption is \$2.8B in value, resulting in \$18.5M of revenues forgone
- 2020 First \$25,000 is \$967M in value, resulting in \$6.4M of revenues forgone
- 2020 Commercial and Non-Homestead Cap is \$3.1B in value resulting in a loss of \$20.6M in revenues
- 2020 Additional \$25,000 is \$819M in value, resulting in \$5.4M of revenues forgone
- Nearly two-thirds of our parcels are at capped value

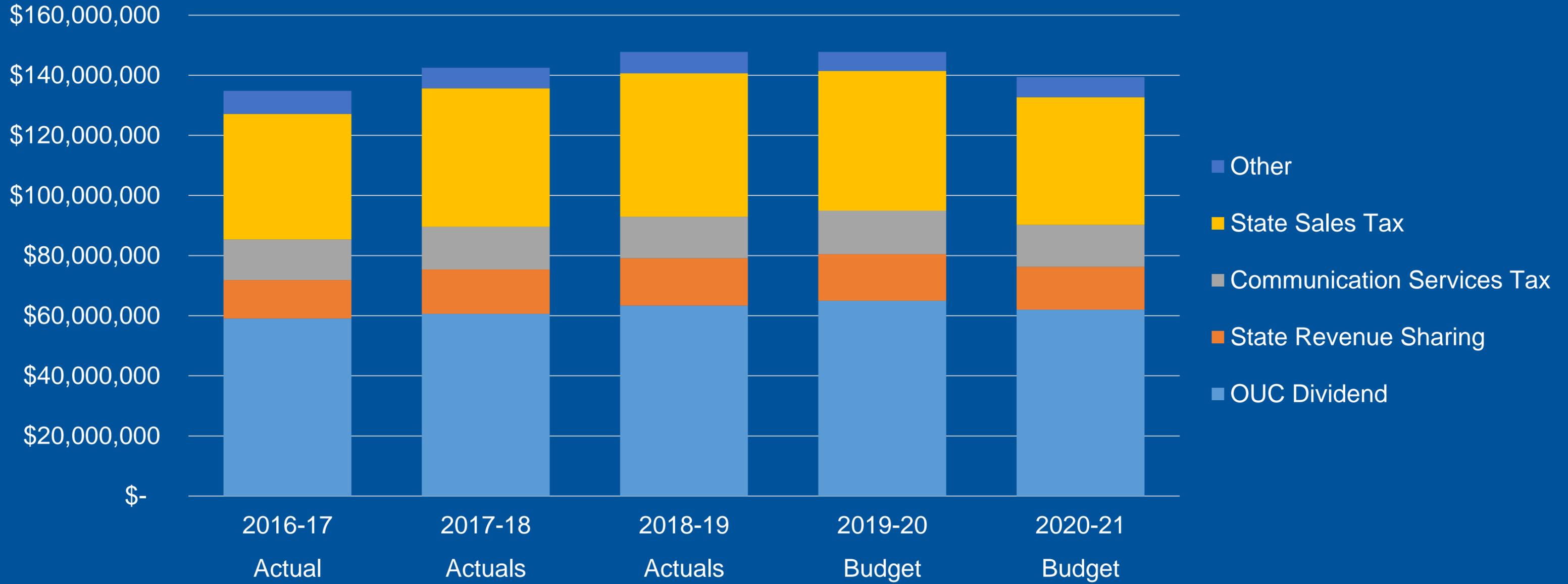
Charges for Services

Charges for services represent 10.3% of total General Fund revenue.



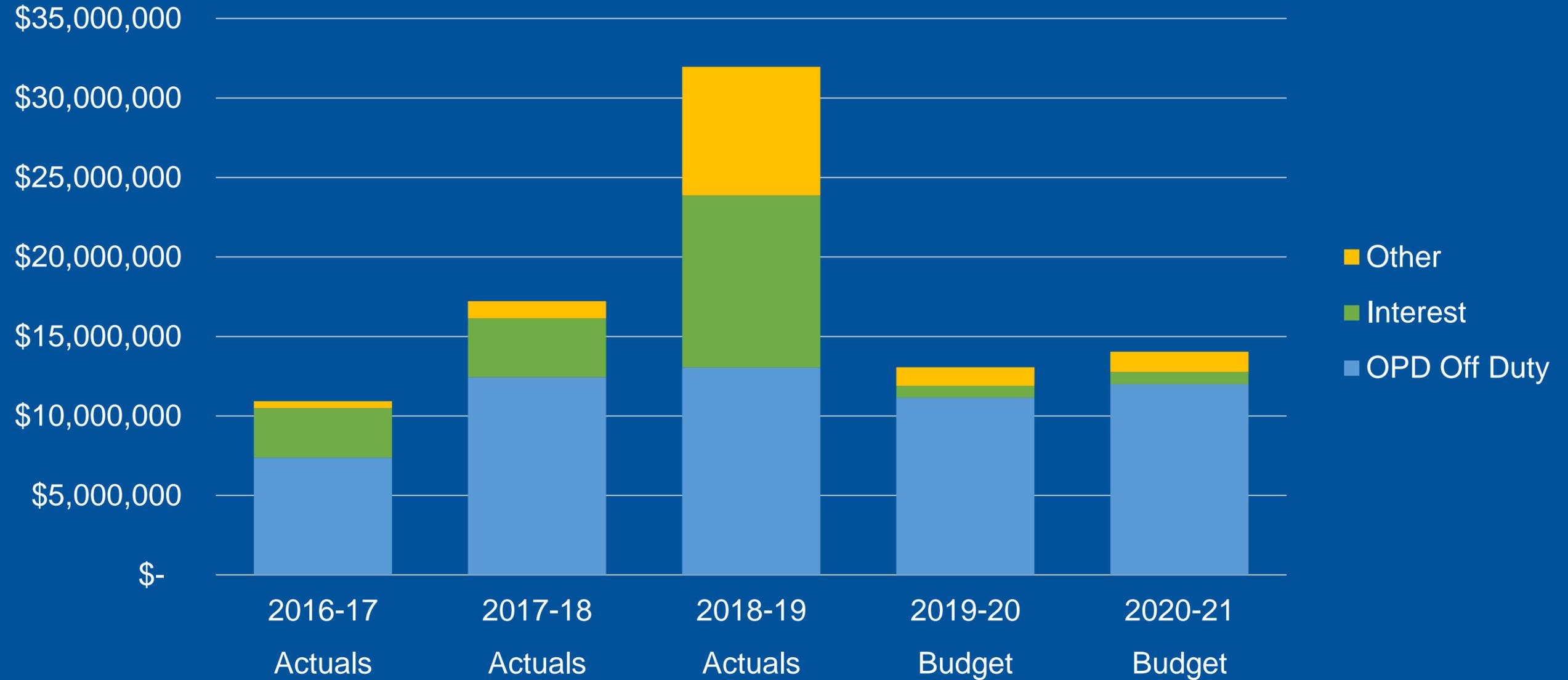
Intergovernmental & Sales and Use Tax

Orlando Utilities Commission (OUC) Dividend decrease by nearly \$3M and State Sales Tax revenue decrease by nearly \$4M from FY20. Together, they account for 41% of the total \$16.7M decrease in revenues to General Fund from these two sources.



Other Revenue

The increase in Other Revenue is primarily driven by OPD Off Duty reimbursement.



General Fund Expenditures by Use

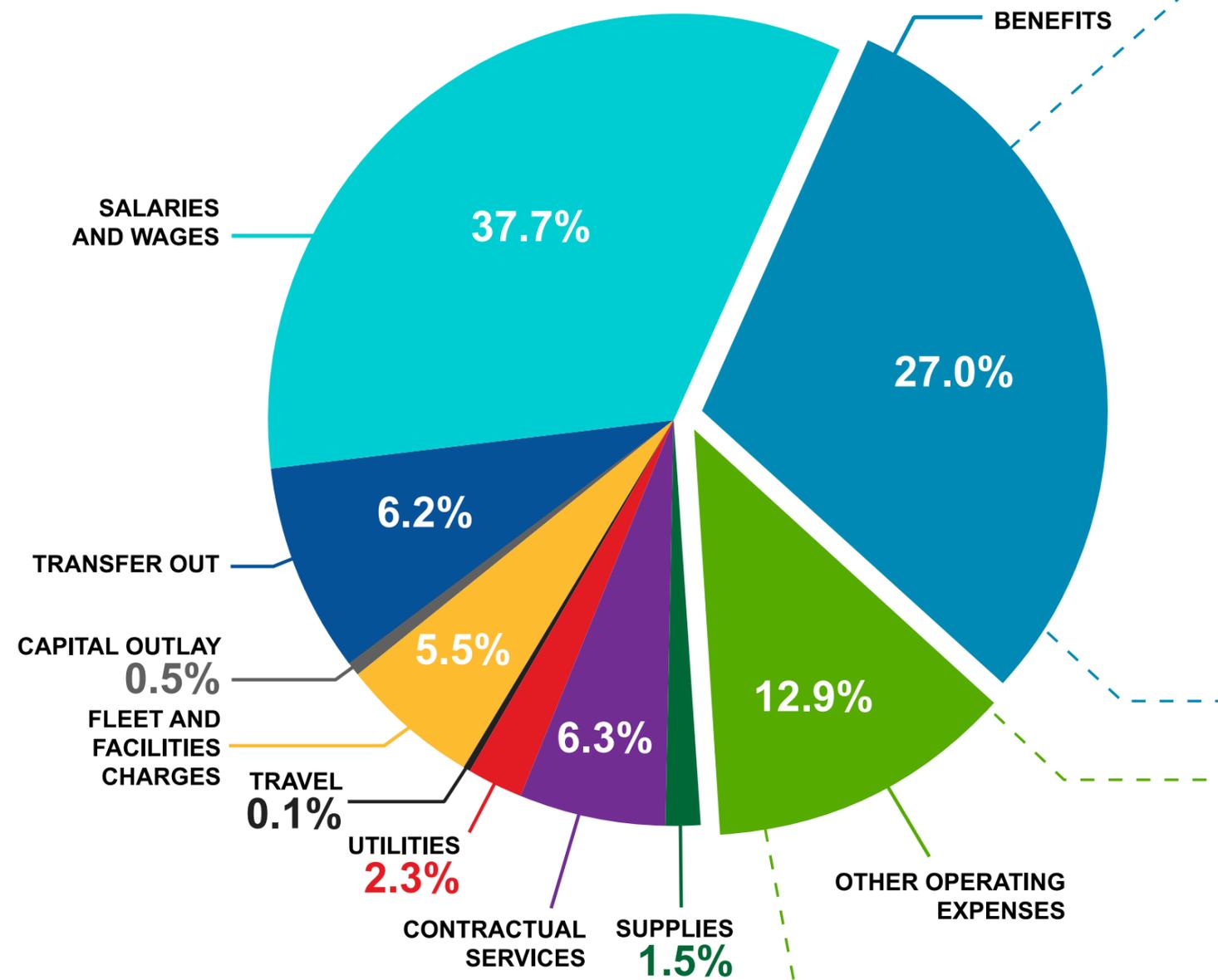
	FY2020 Adopted Budget (Note 1)	FY2021 Recommended Budget	Change	Change %
Salaries and Wages	\$ 192,572,662	\$ 201,449,639	\$ 8,876,977	4.6%
Benefits	137,104,739	144,232,591	7,127,852	5.2%
Supplies	7,415,841	8,023,468	607,627	8.2%
Contractual Services	29,740,759	33,571,643	3,830,884	12.9%
Utilities	12,506,766	12,515,609	8,843	0.1%
Training and Travel	720,588	725,197	4,609	0.6%
Fleet and Facility Charges	29,356,570	29,338,013	(18,557)	-0.1%
Capital Outlay	2,186,950	2,731,402	544,452	24.9%
Other Operating Expenses	63,207,777	68,376,296	5,168,519	8.2%
Transfer Out	42,399,182	32,851,217	(9,547,965)	-22.5%
Total Expenses	\$ 517,211,834	\$ 533,815,075	\$ 16,603,241	3.2%

Note 1: In mid-FY20 several budget lines which were classified as 'Benefits' were reclassified as 'Salaries & Wages'. This table shows the FY20 budget after this change to facilitate year over year comparisons.

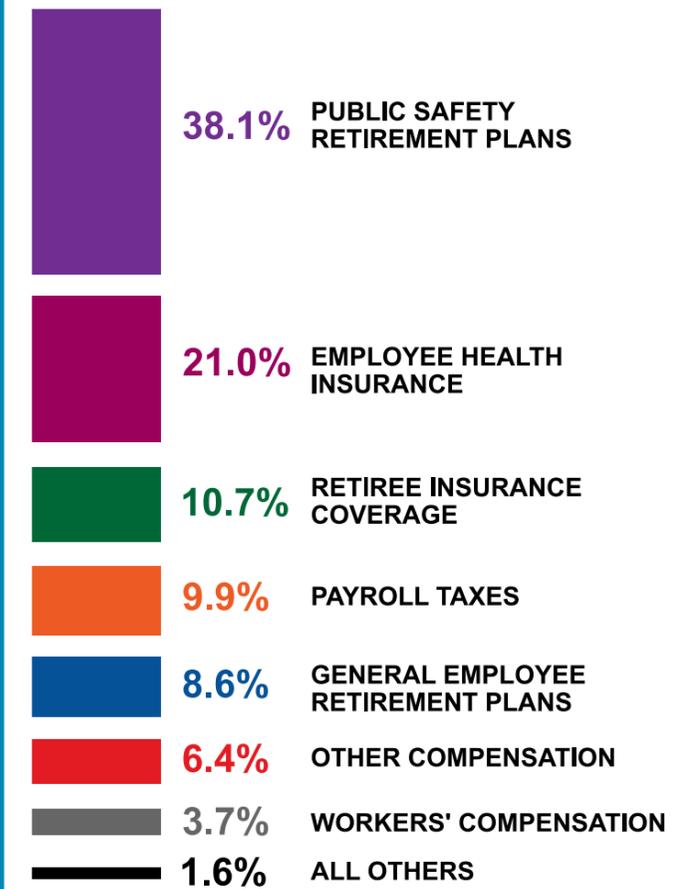
FY21 Preliminary Budget

- General Fund Expenditures
 - Wage increases existing employees: +\$4.5M
 - Police & Fire pensions: +\$3.8M
 - Contractual cost increases: +\$2.5M
 - Tax increment payments: +\$1.9M
 - Workers Compensation premiums: +\$1.6M
 - General Liability premiums: +\$850,000
 - Contingency: +\$2M
 - Transfer to CIP Fund: -\$5M
 - Transfer to Designated Revenue: -\$4M

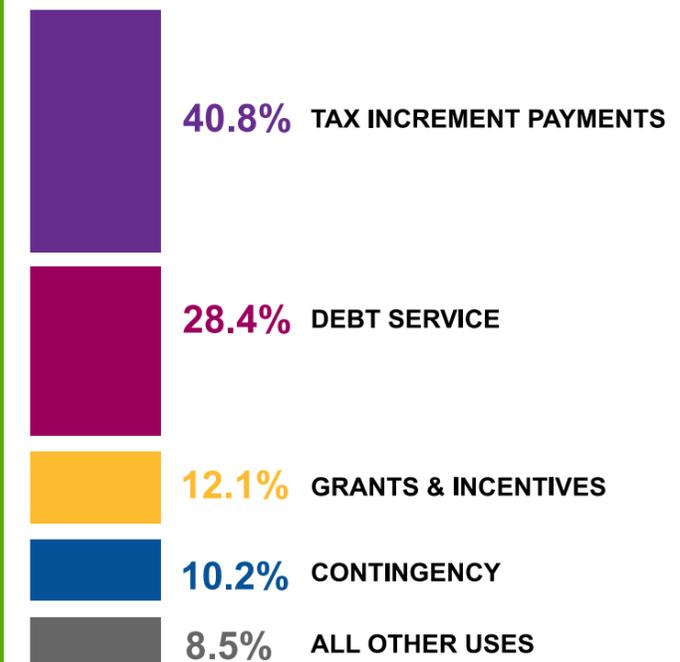
General Fund Expenditures



BENEFITS BREAKDOWN



OTHER OPERATING EXPENSES BREAKDOWN

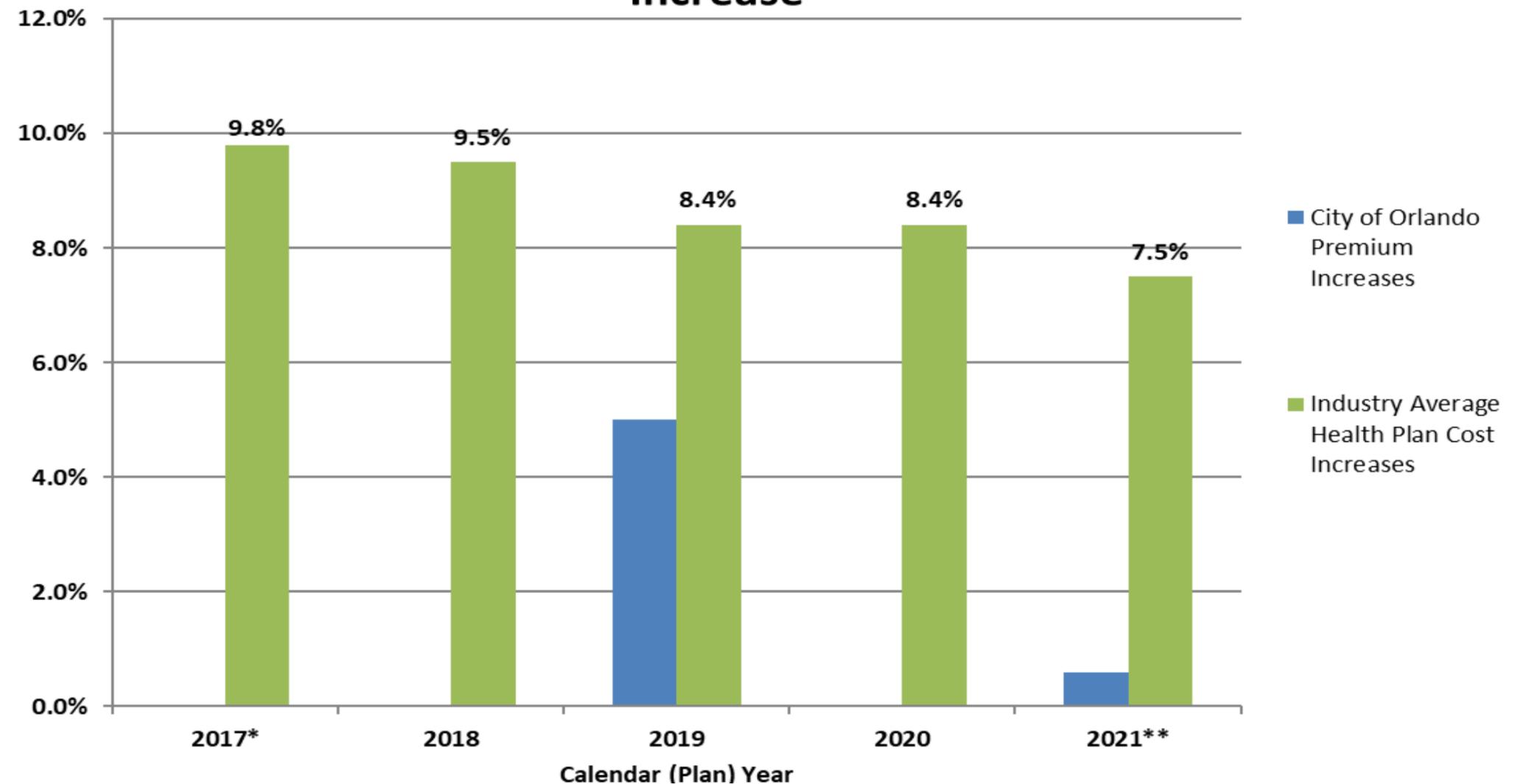


Health Benefits Detail

City-managed health care costs have remained stable.

- General Fund FY21 budget for health insurance is \$30.3M. It is the single largest benefit item.
- The FY21 budget includes blended premium increase of less than 1%.
- This has caused premiums to essentially stay flat compared to FY20.

City Actual Premium Increase vs. Industry Average Cost Increase



*A one-month premium holiday was given in December 2017

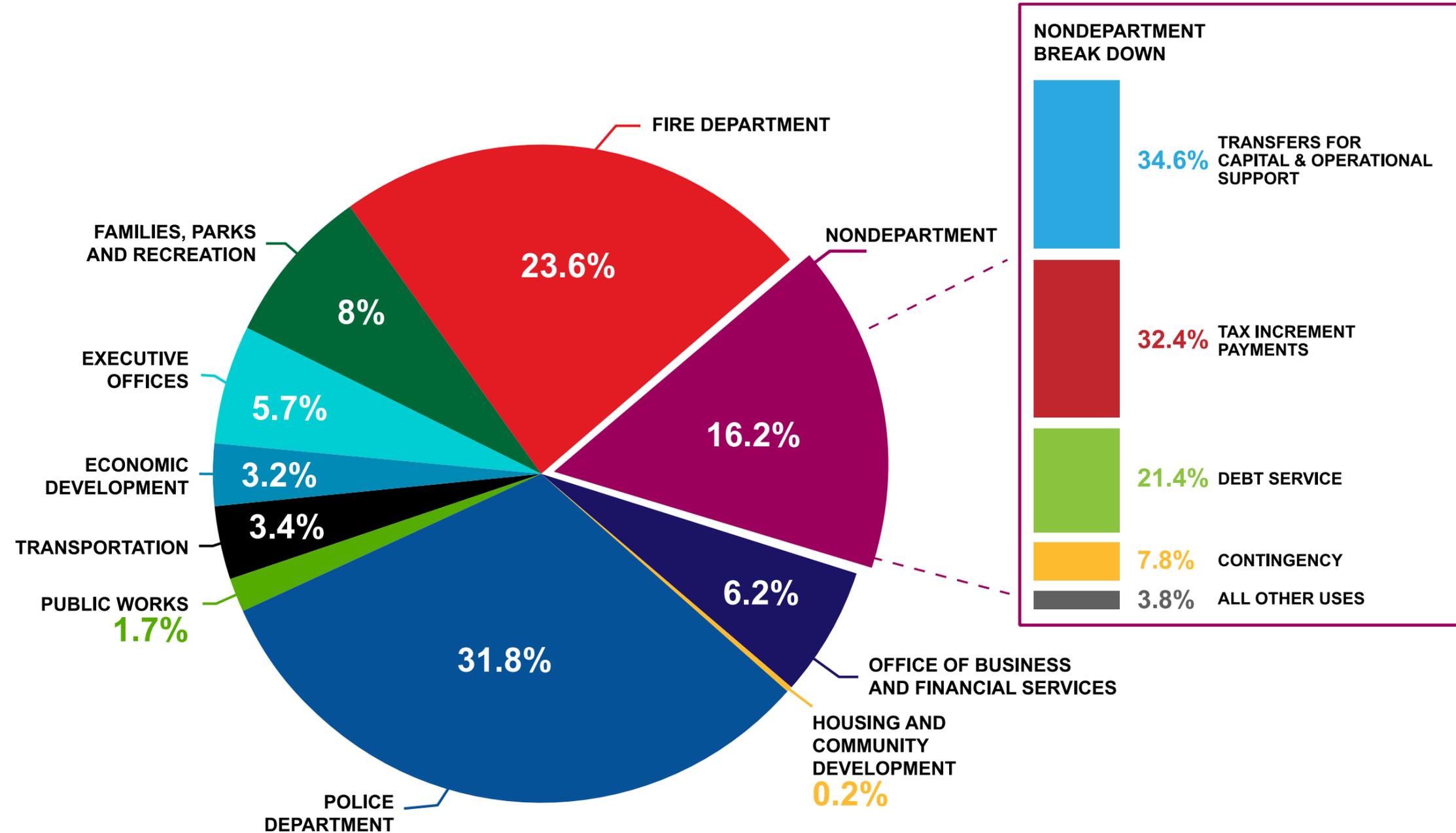
** Premium increase is a blended average of less than 1% across all tiers

FY2021 General Fund Department Details

General Fund by Department

	FY2020 Adopted Budget	FY2021 Recommended Budget	Change	Change %
Economic Development	\$ 16,273,760	\$ 16,969,136	\$ 695,376	4.3%
Executive Offices	28,332,832	30,436,660	2,103,828	7.4%
Families, Parks & Recreation	37,342,739	42,477,578	5,134,839	13.8%
Fire	121,280,206	125,993,894	4,713,688	3.9%
Housing & Community Development	1,102,371	1,310,847	208,476	18.9%
Nondepartmental	91,564,968	86,310,304	(5,254,664)	-5.7%
Business & Financial Services	30,895,592	32,876,131	1,980,539	6.4%
Police	163,636,744	169,916,391	6,279,647	3.8%
Public Works	9,402,264	9,270,867	(131,397)	-1.4%
Transportation	17,380,358	18,253,267	872,909	5.0%
Total Expenses	\$ 517,211,834	\$ 533,815,075	\$ 16,603,241	3.2%

General Fund Expenditures by Department FY 2020/21





General Fund Divisions

- Business Development
- City Planning
- Code Enforcement
- Director of Economic Development
- Permitting



General Fund Full Time Employees

- FY2020 Adopted: 99
- FY2021 Recommended: 100
- Net Change: +1



General Fund Budget

- FY2020 Adopted: \$16,273,760
- FY2021 Recommended: \$16,969,136

All Funds Budget

- FY2021 Recommended: \$140,297,089



New FY2021 Recommended Programming

- \$500,000 – Tax rebate (KPMG)
- \$25,000 – After-hours construction inspections
- \$25,000 – Main Street Assistant Administrator (partial funding)



General Fund Divisions

- Office of the Mayor
- Office of Community Affairs
- Office of Communications & Neighborhood Relations
- Office of the City Clerk
- Office of City Commissioners
- Office of Chief Administrative Officer
- Minority/Women Business Enterprises
- Human Resources Division
- Office of Sustainability
- City Attorney's Office



General Fund Full Time Employees

- FY2020 Adopted: 158
- FY2021 Recommended: 165
- Net Change: +7



General Fund Budget

- FY2020 Adopted: \$28,332,832
- FY2021 Recommended: \$30,346,660

All Funds Budget

- FY2021 Recommended: \$104,201,459



New FY2021 Recommended Programming

- \$250,000 – Contingency for Community Nonprofit Partner Support
- \$475,000 – Add Sustainability Project Manager, Spanish Translator, Public Records Specialist, Labor Relations Specialist and Equity Official



General Fund Divisions

- Children Affairs
- Director of Families, Parks & Recreation
- Parks
- Recreation



General Fund Full Time Employees

- FY2020 Adopted: 223
- FY2021 Recommended: 240
- Net Change: +17



General Fund Budget

- FY2020 Adopted: \$37,342,739
- FY2021 Recommended: \$42,477,578

All Funds Budget

- FY2021 Recommended: \$48,646,277



New FY2021 Recommended Programming

- \$2,100,000 – Expansion of Paramore Kidz Zone to 3 other neighborhoods
- \$896,000 – Personnel and Operating for opening of Lake Lorna Doone Park
- \$520,000 – Increase for recreation field maintenance contracts
- \$261,000 – Personnel and Operating for increasing activities at new Rosemont Neighborhood Center Gym
- \$250,000 – Personnel and Operating for opening of Grand Avenue Neighborhood Center
- \$100,000 – Increase for Athletics/Recreation supplies



General Fund Divisions

- Fire Chief's Office
- Fire Administrative Services Bureau
- Fire Support Services Bureau
- Fire Rescue Operations Bureau



General Fund Full Time Employees

- FY2020 Adopted: 651
- FY2021 Recommended: 659
- Net Change: +8



General Fund Budget

- FY2020 Adopted: \$121,280,206
- FY2021 Recommended: \$125,993,894

All Funds Budget

- FY2021 Recommended: \$126,101,894



New FY2021 Recommended Programming

- \$200,000 – Diversity funding
- \$300,000 – 5 new Paramedics
- \$150,000 – 2 new Communications Supervisors
- \$2,400,000 – Increase for fire pension costs
- (\$85,000) – Transfer of Payroll Clerk



General Fund Divisions

- Housing and Community Development (Administrative costs only)



General Fund Budget

- FY2020 Adopted: \$1,102,371
- FY2021 Recommended: \$1,310,847

All Funds Budget

- FY2021 Recommended: \$9,451,596



General Fund Full Time Employees

- FY2020 Adopted: 0
- FY2021 Recommended: 0
- Net Change: 0



New FY2021 Recommended Programming

- \$85,000 – Unfreezing one additional position
- \$40,000 – Administrative costs due to loss of SHIP funding



General Fund Divisions

- Chief Financial Officer
- Accounting and Control Division
- Management and Budget Division
- Procurement and Contracts Management Division
- Real Estate Management Division
- Information Technology Division
- Treasury Management Division



General Fund Full Time Employees

- FY2020 Adopted: 173
- FY2021 Recommended: 177
- Net Change: +4



General Fund Budget

- FY2020 Adopted: \$30,895,592
- FY2021 Recommended: \$32,876,131

All Funds Budget

- FY2021 Recommended: \$109,135,197



New FY2021 Recommended Programming

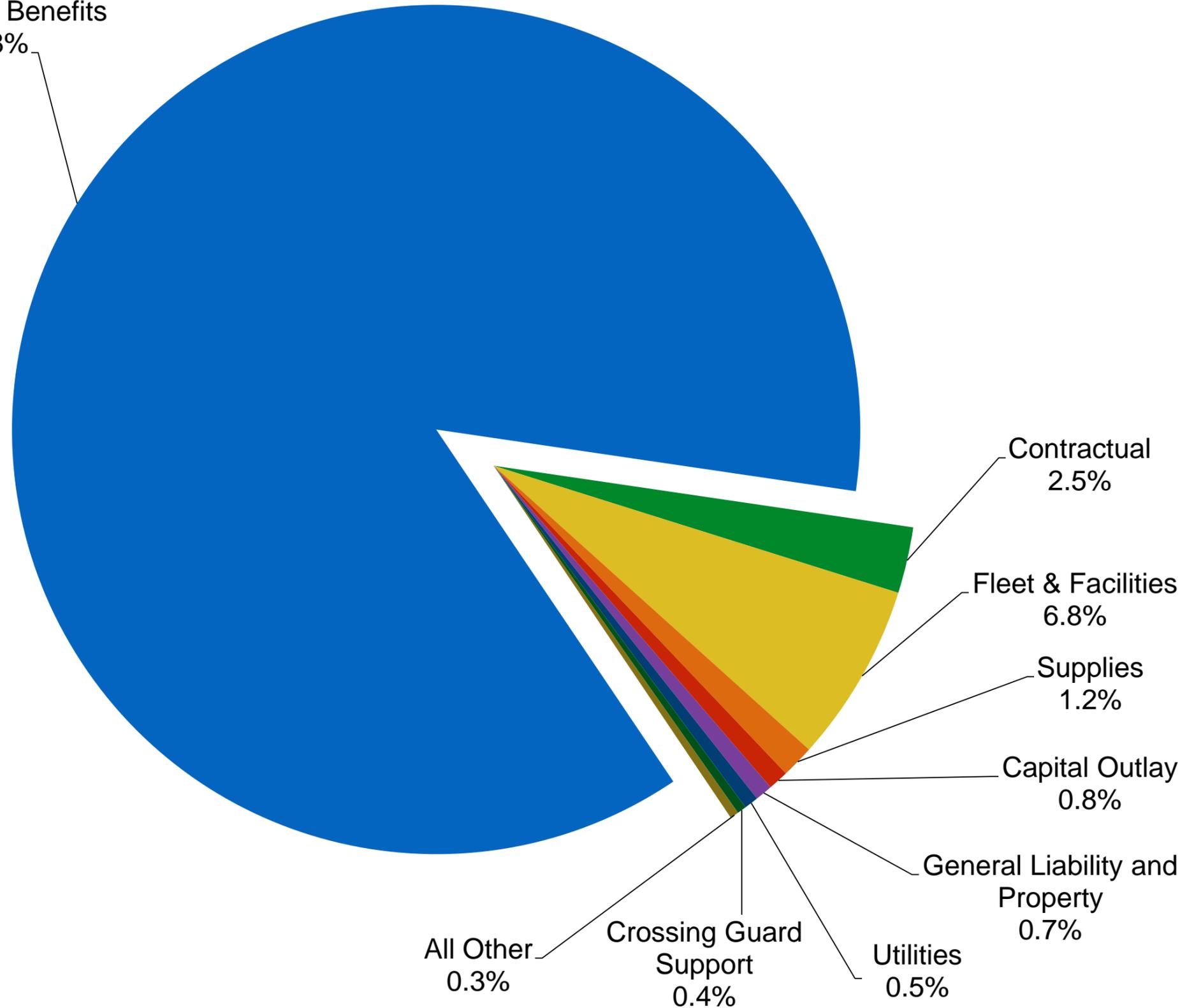
- \$350,000 – Annual maintenance of new CAD system
- \$300,000 – Lower vacancy savings
- \$275,000 – Transfer of two Payroll Clerks from OPD, OFD and Pension Specialist
- \$150,000 – Increase in Facilities budget



General Fund Budget

- Labor costs drive the OPD budget. Salaries are almost \$82M and benefits are \$65M.
- Fleet expenses exceed \$10.5M annually. The main drivers are replacement costs (\$4.8M), fuel (\$2.6M) and repairs (\$2M)
- The largest contractual expenses are to maintain the radio system (\$1.4M), vehicle leasing costs (\$1.3M) and janitorial services (\$600,000)

Salaries & Benefits
86.8%





General Fund Staffing

- Just over three-quarters of all OPD employees are sworn.
- Civilian employees predominate in Communications (90) and Support Services (45).
- Positions are often moved between units in response to operational needs and available staffing.

	Position Count	Proposed FY21 Positions	FY21 Count	% of Total
Administrative Services Bureau				
Police Support Services	46	-	46	4.5%
Police Recruiting	9	-	9	0.9%
Police Communications	93	-	93	9.2%
Professional Standards Division	25	3	28	2.8%
Police Officer Training	28	-	28	2.8%
Police Administration	10	(1)	9	0.9%
Bureau Total	211	2	213	21.1%
Investigative Services Bureau				
Criminal Investigations Division	112	5	117	11.6%
Special Enforcement Division	44	-	44	4.4%
Police Special Investigations	13	-	13	1.3%
Bureau Total	169	5	174	17.2%
Patrol Services Bureau				
Police Patrol	382	-	382	37.8%
Community Oriented Policing Program	75	10	85	8.4%
Community Service Officers	30	-	30	3.0%
Bureau Total	487	10	497	49.2%
Special Services Bureau				
Community Relations Division	18	-	18	1.8%
School Resource Officers	57	3	60	5.9%
Police Special Operations	48	-	48	4.7%
Bureau Total	123	3	126	12.5%
Department Total	990	20	1,010	



General Fund Divisions

- Police Administration
- Administrative Services Bureau
- Investigative Services Bureau
- Special Services Bureau
- Patrol Services Bureau



General Fund Budget

- FY2020 Adopted: \$163,636,744
- FY2021 Recommended: \$169,916,391



All Funds Budget

- FY2021 Recommended: \$189,451,662

New FY2021 Recommended Programming

- \$912,000 – 10 new Community Oriented Policing officers, partially funded by Federal grant
- \$513,000 – Civilian personnel for new Crime Data Center
- \$495,000 – Increase for Janitorial Contract
- \$275,000 – Additional Use of force investigators
- \$1.5M – Increase for police pension costs
- \$100,000 – Increase in support to school crossing guard fund
- (\$115,000) – Transfer of Payroll Clerk to OBFS
- \$260,000 – 3 new School Resource Officers



General Fund Full Time Employees

- FY2020 Adopted: 990
- FY2021 Recommended: 1,010
- Net Change: +20



General Fund Divisions

- Director of Public Works
- Engineering/Engineering Services Division
- Streets Division



General Fund Budget

- FY2020 Adopted: \$9,402,264
- FY2021 Recommended: \$9,270,867

All Funds Budget

- FY2021 Recommended: \$256,905,494



General Fund Full Time Employees

- FY2020 Adopted: 91
- FY2021 Recommended: 91
- Net Change: 0



New FY2021 Recommended Programming

- \$80,000 – Increase of temporary help to process right-of-way permits
- \$20,000 – Equipment for Streets Asst Construction Manager
- (\$400,000) – Increase in vacancy savings



General Fund Divisions

- Director of Transportation
- Transportation Engineering Division
- Transportation Planning Division



General Fund Budget

- FY2020 Adopted: \$17,380,358
- FY2021 Recommended: \$18,253,267

All Funds Budget

- FY2021 Recommended: \$56,615,775



General Fund Full Time Employees

- FY2020 Adopted: 73
- FY2021 Recommended: 73
- Net Change: 0



New FY2021 Recommended Programming

- \$100,000 – Roundabout feasibility study
- \$130,000 – Bucket truck for signal group
- \$69,000 – Increase for red light contract



General Fund Divisions

- Tax Increment Payments
- Debt Service
- Contingency
- Transfers to Other Funds



General Fund Full Time Employees

- FY2020 Adopted: 0
- FY2021 Recommended: 0
- Net Change: 0



General Fund Budget

- FY2020 Adopted: \$91,564,968
- FY2021 Recommended: \$86,310,304

All Funds Budget

- FY2021 Recommended: \$370,170,346

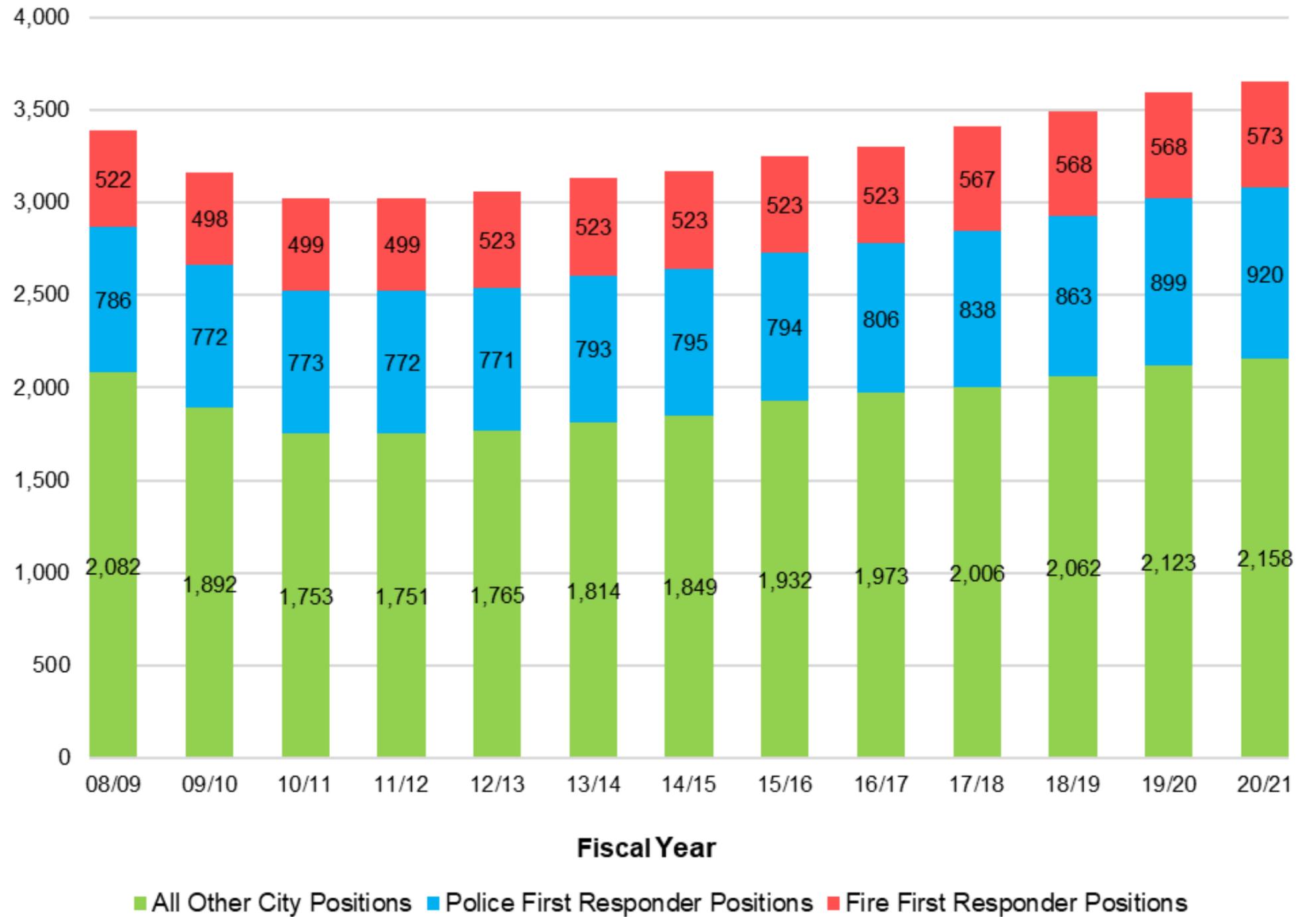


New FY2021 Recommended Programming

- \$1,900,000 – Increase in tax increment payments
- \$1,750,000 – Increase to Contingency
- \$750,000 – Set-aside for mental health co-responders
- \$350,000 – Intercultural Competence Assessment evaluations for police officers
- \$175,000– Allocate for police officer mental health services
- (\$5,000,000) – Reduce transfer to Capital Improvement Fund

Citywide Staffing All Funding Sources

Historical Totals of Orlando First Responder Positions
and All Other City Positions



FY2021 Other Funds Budgets

Select Funds Expenditures

	FY2020 Adopted Budget	FY2021 Recommended Budget	Change	Change %
Capital Improvements Fund	\$ 27,267,281	\$ 20,932,744	\$ (6,334,537)	-23.2%
Fleet Replacement Fund	22,806,289	19,694,933	(3,111,356)	-13.6%
Health Care Fund	70,048,977	71,216,084	1,167,107	1.7%
Parking System Revenue Fund	20,341,489	20,640,741	299,252	1.5%
Solid Waste Fund	41,212,730	41,384,243	171,513	0.4%
State Housing Initiatives Partnership Program Fund	394,966	-	(394,966)	-100.0%
Stormwater Funds	25,714,233	27,974,235	2,260,002	8.8%
Transportation Impact Fee Funds	10,198,738	13,653,429	3,454,691	33.9%
Water Reclamation Capital Funds	39,419,511	90,760,497	51,340,986	130.2%
Water Reclamation Revenue Fund	112,105,921	119,140,132	7,034,211	6.3%
All Other Non-General Funds	475,993,954	488,534,280	12,540,326	2.6%
Total Expenses	\$ 845,504,089	\$ 913,931,318	\$68,427,229	8.1%

Other Funds Summary

- Capital Improvement Fund budget decreases by \$6.3M
 - Decrease due to \$5M cut in General Fund support
 - Maintains funding for renewal and replacement efforts
- Fleet Replacement Fund decreases by \$3.2M because \$5M for OFD frontline vehicles budgeted in FY20
- Health Care Fund budget increases \$1.2M on rate increase of less than 1%
- Parking Fund budget includes a capital maintenance budget of \$1.1M
- Solid Waste Fund budget is up slightly by \$172K as rate increase is waived. Allocating fund balance for possible increase in fleet size.

Other Funds Summary

- State Housing support was eliminated in the state budget
- With no fee increase, the Stormwater Fund supports a \$2.1M capital program and anticipated debt service of \$1.9M
- Transportation Impact Fee budgets are increasing by \$3.5M
- Water Reclamation Capital projects include the rehabilitation of Conserv I
 - Preliminary estimate is \$80M
 - Anticipates possible debt issuance to fund the long-term improvements
- Water Reclamation operating increased by \$7M, which corresponds with 5% rate increase

FY2021 Capital Improvements Program

Capital Improvement Program by Fund

Fund	FY2020 Adopted Budget	FY2021 Recommended Budget	Change	Change %
55 West Garage Renewal and Replacement Fund	\$ -	\$ 200,000	\$ 200,000	N/A
Capital Improvement Fund	25,142,681	19,469,881	(5,672,800)	-22.6%
Community Redevelopment Agency	11,275,000	12,340,000	1,065,000	9.4%
Downtown South Neighborhood Improvement District Fund	1,160,000	350,000	(810,000)	-69.8%
Dubsdread Renewal and Replacement Fund	225,000	255,000	30,000	13.3%
Fleet Management Fund	1,000,000	-	(1,000,000)	-100.0%
Gas Tax Fund	9,924,469	9,603,006	(321,463)	-3.2%
Transportation Impact Fee Funds	8,382,000	9,182,000	800,000	9.5%
Parking R&R Fund	1,093,000	1,075,000	(18,000)	-1.6%
Real Estate Acquisition Fund	1,000,000	1,000,000	-	0.0%
Solid Waste Fund	4,400,000	3,072,700	(1,327,300)	-30.2%
Stormwater Capital Fund	1,680,000	2,140,000	460,000	27.4%
Water Reclamation Capital Projects Funds	30,360,000	90,760,497	60,400,497	199%
Total Expenses	\$ 95,642,150	\$ 149,448,084	\$ 53,805,934	56.3%

Capital Improvement Program by Function

Function	FY2021 Recommended Budget
Community Infrastructure	\$ 2,250,000
Economic Development	13,740,000
General Government	3,083,346
Public Facilities	1,000,000
Public Safety	3,010,724
Recreation & Culture	5,755,811
Solid Waste	3,072,700
Stormwater	3,115,000
Transportation	23,660,006
Water Reclamation	90,760,497
Total Expenses	\$ 149,448,084

Next Steps and Budget Calendar

Tentatively Balanced Budget

General Fund	FY2021 Recommended Budget
Revenues	\$ 533,815,075
Expenses	533,815,075
Total	\$ -
Other Funds	FY2021 Recommended Budget
Revenues	\$ 913,931,318
Expenses	913,931,318
Total	\$ -
All Funds	FY2021 Recommended Budget
Revenues	\$ 1,447,746,393
Expenses	1,447,746,393
Total	\$ -

Next Steps

Date	Activity	Subject Matter
July 20	Budget Workshop	Update of Budget Position, Ad Valorem Tax Revenues, Valuations, Department Requests
July 20	Agenda Item	Vote on Resolution to Set Tentative Millage Rate
August	Commissioner Briefings	Continued Discussion of Budget Recommendations
September 8	First Public Hearing	Resolutions for Fiscal Year 2020-2021 Millage Rate and Budget
September 21	Second Public Hearing	Final Resolutions for Fiscal Year 2020-2021 Millage Rate and Budget